

**Minutes of the  
ECIU Executive Board meeting  
at TU Dortmund University, Dortmund, Germany**

**Friday, 15<sup>th</sup> April 2011**

**Participants**

Marta Vilalta (Universitat Autònoma de Barcelona); Joaquim da Costa Leite and Niall Stephen Power (University of Aveiro); Inger Askehave, Peter Plenge and Lise Thorup-Pedersen (Aalborg University); Pierre Charreyon and Martin Morgeneuer (Université de Technologie de Compiègne); Ursula Gather and Silke Viol (TU Dortmund University); Janerik Lundquist and Lars Holberg (Linköping University); Grazyna Antonowicz and Inna Akthyraska (Technical University of Lodz); Patricia Montano, Antonio Pita and Inés Sáenz (Tecnologico de Monterrey); David Gani and Martin Gregory (University of Strathclyde); Jeffrey Smart (Swinburne University of Technology); Anne Flierman, and Sander Lotze (University of Twente); Geraldine Krempa (ECIU Graduate School / UTC); Bettina Burger (ECIU Secretariat)

*Apologies:* Garabed Antranikian (TUHH); Heiki Lemba (Tallinn University of Technology); Evgeny Aydarkin (Southern Federal University Rostov)

**0. Welcome by ECIU Speaker**

The ECIU Speaker gave a warm welcome to the participants, especially to Pierre Charreyon the new president of the Université de Technologie de Compiègne who attended the ECIU meeting for the first time.

**1. Minutes from ECIU Executive Board meeting in Brussels, October 28 2010**

No comments were received after the circulation of the final minutes.

Decision

- The minutes of the ECIU Executive Board meeting Brussels in October 2010 were approved as an accurate record of the meeting.

**2. Short reports by ECIU member institutions**

TU Dortmund University

- Ursula Gather reported on the tight financial situation of the university, and in fact all universities in North Rhine-Westphalia. Currently, there is no approved budget for the State, and therefore also the universities have to work without an approved budget. It is, however, expected that the annual budget will stand at about 85 % of the 2009 budget only.
- TU Dortmund University had filed three proposals for the second run of the German Excellence Initiative. In this highly competitive funding scheme, the success rate is

less than 25 %. Unfortunately, TU Dortmund University has not been successful, but the applications will be used to further develop the research profile of the university.

#### Swinburne University of Technology

- Jeffrey Smart reported that Professor Linda Kristjanson has been appointed Swinburne's third Vice-Chancellor and President after a global search following the departure of Professor Ian Young: Professor Kristjanson commences on 16 May, and was previously the Deputy Vice-Chancellor (Research) at Curtin University of Technology in Perth, Western Australia.
- Swinburne is commencing an expansion of its international research links and will seek opportunities to engage in research with ECIU members.
- Swinburne is proud to have improved its ranking in the Shanghai Jiaotong Ranking of World Universities by 40 places in 2010, and has now established a goal to enter the top 400.
- Swinburne's financial position is very strong, despite a gloomy outlook in international education in Australia. Despite predictions of steep declines in international student numbers in Australia, Swinburne's international commencements grew by 2% in semester 1 2011. Swinburne has recently completed and opened two major new buildings, entirely funded from the university's balance sheet: a \$10 million student services hub and a \$140 million research facility, the Advanced Technology Centre ([www.swinburne.edu.au/chancellery/mediacentre/media-centre/news/2011/02/atc-opens-for-business](http://www.swinburne.edu.au/chancellery/mediacentre/media-centre/news/2011/02/atc-opens-for-business)). The ATC opened for business in February and is the first educational facility in Australia to achieve a five-star rating from the Green Building Council of Australia. It is home to a range of world-class research laboratories and equipment, a large lecture theatre, and extensive teaching and office space. The ATC is the largest investment in Swinburne's history: work will soon commence on another building beside the ATC, to be known as the Advanced Manufacturing Centre."

#### Universitat Autònoma de Barcelona

- Marta Vilalta reported on the major cuts in government funding that the university is experiencing, and the difficulties that result. There are hopes, however, that the situation will improve within the next two years.

#### Tec de Monterrey

- Patricia Montano reported that Tec de Monterrey is currently in the process of electing a new rector, for the first time in 25 years.
- The university is also developing a new structure, and more detailed information will be circulated to the partners in due time.

#### Aalborg University

- Inger Askehave reported that rector Finn Kjaersdam sends his regards to all ECIU delegates. Unfortunately he could not attend the board meeting, due to his participation in the European University Association's Annual Conference and general assembly.
- A new head of international office has been appointed at Aalborg University. Her name is Emilie Normann. Emilie has comprehensive international experience: she has worked in the EU Commission and at the British Prime minister's office. She holds a degree in Political Science from Copenhagen University and a master's degree from London School of Economics. In Denmark, she has worked at the Danish Technological Institute where she has been responsible for evaluating a number of EU projects on research and innovation.

- Aalborg universities opens a new division in Princeton, US, together with Princeton university and a private US-based IT security company, Niksun on April 26. The division facilitates research collaboration and training programmes within telecommunication and sustainable technology (and the main partner from AAU is the university's centre for Tele-Infrastructure).
- Aalborg University is currently in a sound financial situation due to an increasing number of students and PhD students.

#### University of Strathclyde

- David Gani reported that the strategic plan of the university has been approved in January. Internationalization is embedded, and every university members is encouraged to contribute (which is also an issue for HR development).
- Collaboration with the industry is going well. The University of Strathclyde is investing £89m in a Technology and Innovation Centre in which the university and industries are located together, and which involves contributions from Scottish government and, ideally, European Structural Funds.
- Dealing with the immigration issues when recruiting staff and students is currently entailing some challenges.
- While there are no fees in Scotland, students have to pay up to £9000 in English universities. This will be a topic for the upcoming elections
- Generally, UoS has to deal with a sizeable cutback in the budget

#### Linköping University

- Janerik Lundquist reported that former rector Mille Millnert sends his regards.
- The search for a new rector is still underway.
- LiU has signed an exchange agreement with CELAP, Chinese Executive Leadership Academy Pudong, in Shanghai regarding training of Mayors, Governors and CEOs mainly on environmental issues.
- Sweden will introduce study fees on July first this year, but not for Europeans and for students outside Europe coming on bilateral contracts. This will result in an (expected) loss of 75 % of the cohort compared with the number of applicant last year when the education was for free.
- Universities in Sweden will now have more autonomy in relation to the Ministry.
- LiU is moving towards a new career structure: introducing tenure track, which is more attractive for highly-qualified academics.
- A 4-year fundraising campaign has just ended, which gained € 30 Mio.

#### University of Aveiro

- Jaoquim da Costa de Leite reported that UA is introducing a new model for governance in departments and schools which will open up career paths for external candidates.
- Rector Helena Nazare has been elected on April 14 president of EUA.

#### Technical University of Lodz

- Inna Akthyraska reported that rector Stanislaw Bielecki sends his regards.
- The Technical University of Lodz is enthusiastic about getting engaged more in ECIU activities.
- The financial situation of the university is sound.
- The university is aiming at increasing the numbers of international students: It offers 26 free places to attract students from Eastern European countries.
- TUL is developing a European Centre of Bio and Nanotechnology.

#### Université de Technologie de Compiègne

- Pierre Charreyon reported that the Université de Technologie de Compiègne is facing a financial situation comparable to 2009.
- The university is in the middle of a 5 year evaluation program, so first results are currently showing.
- UTC has engaged in a new partnership with the Université Pierre et Marie Curie. UPMC is a strong and highly ranked partner to boost excellence competition.

#### University of Twente

- Sander Lotze reported that the University of Twente has to deal with major cutbacks. As a consequence, the government has introduced a new fee of € 3000,- for students that take longer than 3 + 1 years for their studies. In addition, the university also has to pay € 3000,- in such cases. Currently, it looks like student engagement will be a justification to be exempted from this fee.
- The University of Twente is celebrating its 50<sup>th</sup> anniversary in November. All ECIU Executive Board members will receive formal invitation letters in due time.
- The University of Twente is increasingly engaging in strategic alliances, e.g. the 3TU alliance with the technical universities of Delft and Eindhoven, but also in regional networks with the North-Eastern Dutch universities like Groningen, Nijmegen and Wageningen and with universities across the border like Münster and Oldenburg, but also Dortmund and Duisburg-Essen.

The ECIU speaker thanked all delegates for the updates from their institutions, and concluded that there are a number of issues that are relevant to most ECIU member universities like the financial constraints, strategic development issues including cooperations, and HR issues like tenure track.

#### Organisational issues:

### **3. Election of the ECIU Speaker**

Peter Plenge from Aalborg University stepped in as chair of the meeting for this agenda item. He reported on his communications with the members of the ECIU Executive Board. There has been unanimous support for the candidacy of Anne Flierman. Following these explanations, Anne Flierman, President of the University of Twente, was elected unanimously by the members of the ECIU Executive Board as Speaker for ECIU for his second three-year term. Ursula Gather congratulated Anne Flierman on behalf of the ECIU Executive Board, and thanked him for his continued commitment.

The ECIU Executive Board discussed the issue of an ECIU Vice-Speaker. There was a common agreement that the future Vice-Speaker should be an acting rector or president to connect this high commitment to the highest level of the university. It was agreed that Peter Plenge should continue his task of looking for appropriate candidates among the acting rectors or presidents among the ECIU Executive Board members. The election will take place at the next ECIU Executive Board meeting in November.

#### Decision:

- The ECIU Executive Board elected Anne Flierman to be ECIU Speaker for the next three-year term.

- The ECIU Vice-Speaker will be an acting rector or president from the ECIU Executive Board.
- The ECIU Vice-Speaker will be elected at the next Executive Board meeting in November.

Action:

- Peter Plenge to contact the Executive Board members to find a candidate for the Vice-Speaker.

#### **4. Future of the ECIU Secretariat**

The ECIU Executive Board discussed the principle arguments regarding the organisational arrangements of the ECIU secretariat. There was a common agreement that practical issues should be the guiding principle for the decision, since a well-functioning secretariat is crucial for ECIU. While some Executive Board members hold the opinion that the secretariat does not have to be located at the same university as the Speaker, others pointed out that such an arrangement would bring many advantages. It was generally acknowledged that a geographical location central in Europa and relatively close to Brussels would be helpful for the effective work of the secretariat. At the conclusion of the discussion, Anne Flierman offered to install the ECIU secretariat at the University of Twente, pointing out that CHEPS might be a good source to find adequate candidates that know the European higher education landscape well enough.

Decision:

- The ECIU Executive Board decided to move the ECIU secretariat from TU Dortmund University to the University of Twente, initially for three years.

Actions:

- The UT to find an appropriate candidate for the ECIU secretary.
- The current ECIU secretary together with UT to move the secretariat to Twente by August.

#### **5. Finances**

- i) Final accounts 2010

Decision

- The ECIU Board noted the financial situation for 2010.

- ii) Budget 2011

The ECIU Executive Board agreed to take a final decision on the budget at the end of the meeting. It was pointed out that the Executive Board will have to have a closer look at the time shares of the future ECIU secretary, and that adjustments might be necessary.

Decision

- The ECIU Executive Board will approve the suggested budget for 2011 in the end of the meeting.

Action:

- The ECIU Executive Board to discuss and decide on the time shares and budget for the future ECIU secretariat at the next meeting.

## **6. Steering Committee participation**

The ECIU Executive Board agreed on the suggested proposal.

### Decision:

- The ECIU Executive Board approved the suggestion to assign representatives to the steering committees.

### Action:

- All ECIU members to nominate members for the four steering committees.

## **Up-date on ECIU Activities, Working Groups and Projects**

## **7. ECIU Marketing and Communication**

Lars Holberg reported on the ongoing activities of the ECIU PR and Marketing Group. He suggested that the ECIU Executive Board should consider arranging for the next ECIU secretary some kind of formal support for communication activities. The ECIU secretary pointed out that while any kind of support would be welcome, the constant input from member universities and local coordinators would still be indispensable for putting together the newsletter and for updating the webpage.

### Decision:

- The ECIU Executive Board acknowledged and supported the ongoing activities.

### Action:

- All local coordinators and others involved in ECIU activities to regularly keep the local representatives of the PR Group updated on activities.

## **8. ECIU Student Wing**

The ECIU Executive Board discussed extensively the issues that have been raised in the report. There was a common agreement that the developments with the Student Wing have been dissatisfactory during the last years. The difficulties raised in the report have been reconfirmed by the members of the ECIU Executive Board, however, it was pointed out that the questions that have to be addressed are not easily answered.

The ECIU Executive Board agreed that it is important to find an effective way to include the students' perspectives and experiences in certain ECIU activities. This is especially relevant with regard to activities in the area of the steering committee "Education". There was also much support for the idea to integrate the capacities of student organizations at the member universities to organize events, thus offering students a professional experience in an international context. It was, however, pointed out that this kind of activities should ideally be organized under the lead of the hosting university, thus creating a stable framework and clear responsibilities. While all ECIU Executive Board members agreed that student representation on the level of the individual university has to be political and legitimated through

representation, a number of members pointed out that this is not the case on the ECIU level. It was suggested that the main objective of ECIU should be to find ways to include the students' perspectives in areas of ECIU activities that are directly relevant for students. Several member universities expressed their strong belief that ECIU should not pursue the attempt to build up an entirely new student organization on the ECIU scale, as this is seen as one of the reasons for the failures in the past.

The ECIU Speaker concluded that it was too early to reach a final conclusion on the matter of an ECIU student organization. He suggested giving the task to the ECIU secretary to develop together with the steering committee "Education" and former ECIU Student Wing representatives a proposal on how to find ways to include students' perspectives in ECIU activities. The proposal should incorporate the issues raised in this discussion.

Decision:

- The ECIU Executive Board agreed to give the task to the ECIU secretary to develop together with the steering committee "Education" and former ECIU Student Wing representatives a proposal on how to find ways to include students' perspectives in ECIU activities.

Action:

- The ECIU secretary to develop a proposal in time for the next Executive Board meeting.

## **9. Additional activities**

The ECIU secretary reported that unfortunately the MODERN conference on "Developing a strategic agenda for university knowledge exchange", planned for May 13 in Milano, had to be cancelled due to low numbers of registrations.

### **ECIU Core Areas**

#### **10. Steering Committee Education**

##### iii) ECIU Graduate School

Martin Morgeneyer gave a report on the discussions and recommendations made at the meeting of the Steering Committee Education. He pointed out the following suggested future activities:

- Identify new opportunities at the graduate level such as summer/winter schools, twinning programs, etc.
- Work on updating Graduate School activities on the ECIU website as well as develop the intranet function to make it a useful tool
- Create a cross-university curriculum development team to enhance bottom-up initiatives
- Identify additional funding opportunities (review ECIU mobility scholarship options)
- Research possibilities of implementing a common Quality Assessment process to review performance of master's programs
- Actively participate in promotional activities

The ECIU Executive Board endorsed the suggested activities.

Decision:

- The ECIU Executive Board acknowledged the ongoing activities, and supported the suggested activities.

Actions:

- All ECIU members to appoint permanent contact for Graduate School activities at each institution (if different from ECIU local coordinator).
- All ECIU members to endorse at least monthly ECIU Graduate School “Coffee Breaks”, and verify that all partners are equipped with an appropriate video-conferencing software (e.g. Polycom PVX @ 100 EUR).
- The Graduate School coordinator to validate the status of Joint Master’s Programmes and get confirmation of partner commitment on “programmes under construction”.
- The Graduate School coordinator to get partners feedback on proposed next steps and prioritize.

iv) Student Mobility Group

Martin Morgeneuyer together with Niall Power reported on the recent developments of the ECIU Student Mobility Group. The ECIU Executive Board acknowledged their work, and supported the ECIU Student Mobility Group in further monitoring the development in student mobility. A meeting of the Student Mobility Group is planned to take place in Twente in the framework of the next ECIU board meeting and the Let’s go!-fair.

Decisions:

- The ECIU Executive Board maintained the objective of having bilaterally signed exchange agreements and of mutual engagement.
- The ECIU Executive Board supported the idea to establish a ‘living list’ of existing types of mobility offered bilaterally in ECIU, to be displayed e.g. on ECIU’s website.

Actions:

- The Student Mobility Group / ECIU members to report on existing bilateral types of mobility, following the definitions developed.
- The Student Mobility Group to carry out a summer round of data collection and to update the fact sheets.

v) Student Mobility in ECIU

Linköping University and the University of Aveiro signed the ECIU consortium agreement on student mobility. Both the University of Strathclyde and Swinburne University of Technology indicated that for them it is for legal reasons not possible to sign the consortium agreement with this wording, even though they support the goals. Both universities agreed to write a letter of support of the general goals mentioned in the consortium agreement, which will be added as an annex to the document.

Decision:

- The ECIU Executive Board endorsed the signature of ECIU’s consortium agreement on student mobility of additional ECIU members.

Action:

- The University of Strathclyde and Swinburne University of Technology to write a letter of support as annex to the consortium agreement.

## **11. Steering Committee Human Resource Development**

Peter Plenge reported on the discussions and recommendations made at the meeting of the Steering Committee Human Resources.

### i) Leadership Development Programme – Hosting Universities

The following universities volunteered to host the Leadership Development Programme:  
2011/2012: Swinburne(Oct.), Linköping, and Lodz (in combination with EB meeting)  
2012/2013: Monterrey, Compiegne + one more institutions  
The ECIU Executive Board welcomed the engagement of these member universities.

It has been agreed that the dates for the programme seminars will be set as soon as possible, and will be circulated in due time within the ECIU member universities to facilitate participation.

Decisions:

- The ECIU Executive Board approved the continuation of the ECIU LDP throughout 2011 / 2012.
- The ECIU Executive Board awarded hosting the 2011 / 2012 LDP to the following three ECIU member universities: SUT, LiU, and TUL, and for 2012 / 2013 to ITESM, UTC and one other institution (tbc).

Action:

- The ECIU secretary to allocate € 10.000,- in the 2012 budget for the LDP.

### ii) Leadership Development Programme – Participants

The ECIU Executive Board supported the suggested measures for facilitating the LDP. With regard to the project work, the ECIU Executive Board suggested that in the future, it will be the responsibility of the hosting university to decide on the topic of the project. It was also agreed to build up an online repository for LDP project reports.

Decisions:

- The ECIU Executive Board approved the suggested measures to facilitate communication and planning for the upcoming LDP run.
- The members of the ECIU Executive Board committed themselves to recruit a sufficient number of participants (1 – 2 from each member university).

Actions:

- The ECIU secretary, the PR group and the organizers of the LDP to review the promotional material for the LDP.

- The LDP organizers to circulate new promotional material as soon as possible.
- The Steering Committee with the LDP organizers to put a LDP project report repository online.
- The ECIU member universities to promote participation in the LDP and to make sure that 18 -20 participants will sign up for the next program.

### iii) Staff Mobility

In addition to the traditional staff mobility, the steering committee suggested a new form of mobility for HR employees. The HR managers' network decided to start a mobility scheme targeted at staff members from the HR departments. All HR managers/officials have committed themselves to sending and receiving one staff member. The activity is coordinated by AAU/Lise Thorup-Pedersen.

#### Decisions:

- The ECIU Executive Board acknowledged the activity going on under the heading of 'Traditional ECIU Staff Mobility'
- The ECIU Executive Board approved the new HR employee mobility and the board members committed themselves to encourage staff members to engage in mobility.

#### Actions:

- The Steering Committee together with institutions involved in staff mobility to define a framework for the learning outcomes of staff mobility.
- The Steering Committee together with the ECIU secretary to put more information about the ECIU staff mobility on the ECIU website.

### iv) HR Officials Network

The ECIU Executive Board approved the suggested activities.

#### Decisions:

- The ECIU Executive Board approved and supported the strategic goal of the HR managers' network and the suggested three measures.

#### Action:

- All ECIU members to encourage HR officers to participate in the network
- The steering committee and the HR officials network to appoint HR managers to take over responsibility for each of the HR manager's network

### v) Network for Career Officers

The ECIU Executive Board approved the suggested activities.

#### Decision:

- The ECIU Executive Board supported the setting up of a network for career officers.

#### Action:

- The AAU career office to circulate information on the planned networking meeting of career officers.

vi) Course for Early Stage Researchers (PhD course)

The ECIU Executive Board supported the suggested activity as an important addition to innovative training of researchers.

Decision:

- The ECIU Executive Board approved the suggested PhD course.

Action:

- AAU to circulate information on the AAU early stage researcher's course.

vii) Innovative didactics

The ECIU Executive Board approved the suggested activities.

Decision:

- The ECIU Executive Board confirmed their interest in the Innovative Didactics Programme.

Action:

- Aalborg University together with Linköping University and Swinburne University of Technology to define content and structure of the programme "Innovative didactics"

## **12. Steering Committee Knowledge Triangle**

Antonio Pita reported on the discussions and recommendations made at the meeting of the Steering Committee Knowledge Triangle.

i) Sustainable Campus Working Group

The ECIU Executive Board welcomed the activities in the area of sustainable campus development, and acknowledged the importance of the topic. A number of ECIU member universities expressed their interest in gaining more information on the status of the different universities to learn more about the starting points for the development process.

The ECIU Executive Board showed special interest in joining the ISCN/GULF group, which would on the one hand bring opportunities for benchmarking the ECIU universities on a global scale, and on the other hand would open up the possibility to join the World Economic Forum at Davos.

Decisions:

- The ECIU Executive Board approved the suggested next steps to develop a charter for sustainable campus development.

Actions:

- All ECIU members to give feedback on the proposed charter “Sustainable Campus”
- The steering committee to circulate information on the status of sustainable campus development of the different ECIU universities.
- The steering committee to prepare a final charter to be signed at the next EB meeting in November
- ECIU to join the ISCN/GULF partnership at the next meeting

### 13. Steering Committee EU Policy

Anne Flierman reported on the discussions and recommendations made at the meeting of the Steering Committee EU Policy.

#### i) Innovation Union

The ECIU Executive Board expressed their enthusiasm about the interesting and fruitful meeting that was held in October in Brussels, and the resulting position paper that contributed to profiling ECIU.

Following the fruitful discussions at the workshop on EU funding on April 14, the ECIU Executive Board encouraged the EU funding officials of the member universities to initiate an EU funding working group.

#### Decision:

- The ECIU Executive Board acknowledged the successful activities in EU lobbying.

#### Action:

- ECIU member universities to set up an EU funding working group; one ECIU member to take the lead to initiate the group.

#### ii) Strategic framework for research and innovation policy / FP 8

The ECIU Executive Board agreed that continued efforts and engagement in consultation processes of the European Commission are crucial for the consortium.

#### Decision:

- The ECIU Executive Board agreed on the proposed procedure for formulating an ECIU position paper on the Green Paper on Research and Innovation Funding.

#### Actions:

- All ECIU members to fill out the online consultation.
- The EU Working Group to coordinate the writing of the position paper.

#### iii) Modernization Agenda on Higher Education: Suggested event

The ECIU Executive Board acknowledged the importance of the modernization agenda for higher education, and its relevance for ECIU member universities. The engagement in the informal discussion process was considered to be an important step to further build up credibility with the EC.

Decision:

- The ECIU Executive Board agreed on the organization and realization of a consultation meeting on the modernization agenda on May 5 in Brussels.

Actions:

- The ECIU members to send EU policy specialists to the meeting on May 5 in Brussels.
- The EU Working Group to organize the meeting.
- The EU Working Group to finalize the position paper

iv) University – Business Forum

The ECIU Executive Board welcomed the opportunity for being involved in the organization of the Thematic Forum.

Decision:

- The ECIU Executive Board committed the ECIU members to actively support the hosting of the Thematic Forum.

Actions:

- All ECIU members to contribute to the organization of the Thematic Forum, once the final decision has been taken by the European Commission
- The University of Twente together with the EU Working Group to organize the meeting.

v) Knowledge Alliances

The ECIU Executive Board agreed that ECIU member universities have a potential to submit promising proposals for the call on Knowledge Alliances.

Decision:

- The ECIU Executive Board expressed their interest in looking at a potential call on Knowledge Alliances, and agreed to consider joint activities.

Actions:

- The EU Working Group to coordinate possible joint ECIU activities on Knowledge Alliances
- ECIU members to express their interest in collaborating on a joint proposal for Knowledge Alliances.

## 14. Miscellaneous

#### i) Research Inventories

Sander Lotze presented a first draft of the online version of the research facilities. He will continue the work on it to finalize the online version.

##### Decision:

- The ECIU Executive Board welcomed the improvement.

##### Action:

- Sander Lotze to finalize the online version.

#### ii) Invitation of additional members

Anne Flierman reported that currently negotiations are going on with Dublin City University, which is interested in joining ECIU. The ECIU Executive Board generally welcomed the opportunity, but requested to learn more about the membership candidate. It was agreed that more detailed information on DCU will be circulated to ECIU member universities, and that the ECIU Speaker will continue the negotiations with DCU.

##### Decision:

- The ECIU Executive Board approved of the negotiations with Dublin City University as a candidate for future membership.

##### Actions:

- The ECIU secretary to circulate more detailed information on Dublin City University.
- The ECIU Speaker to continue negotiations with DCU.

#### iii) Upcoming Board meetings

The next Executive Board meeting will take place from November 23 -24 2011 at the University of Twente. Anne Flierman cordially invited the ECIU member universities to this event.

The Technical University of Lodz has offered to host the spring 2012 ECIU Executive Board meeting. The suggested dates are May 24 / 25 2012.

#### iv) Finances II: Final Budget 2011

The ECIU Speaker referred to the suggested budget for 2011 and concluded that the ECIU Executive Board has put the activities of the Student Wing on hold. The budget assets envisaged for Student Wing activities will be clawed back to the central ECIU budget and will add to the available assets. This includes € 8.000,00 for the organisation of the Student Wing as well as € 10.000,00 for the Summer School which was supposed to be organised by the Student Wing. All representatives of ECIU member institutions approved of the proposal.

##### Decision:

- The ECIU Executive Board approved to claw back € 18.000,00, originally budgeted for Student Wing activities.

Action:

- The ECIU secretary to adjust the 2011 budget.

**15. Concluding remarks**

The ECIU Speaker thanked Ursula Gather and her team for being wonderful hosts to the meeting and for having organised everything perfectly well.

The ECIU Speaker thanked all the participants for their attendance and their valuable input to the fruitful discussions. As a follow-up of the meeting, the ECIU secretary will provide a to-do-list and the minutes.

*Bettina Burger, May 11 2011*

## *Annex: Revised budget 2011*

### **BUDGET 2011**

Capital asset: Surplus from 2010 (€):

**122.093,13 (1)**

#### **Expected income**

Membership fees	<b>137.500,00</b>
AAU	11.000,00
UA	11.000,00
UAB	11.000,00
UTC	11.000,00
TU Do	11.000,00
TUHH	11.000,00
LiU	11.000,00
TUL	11.000,00
UoS	11.000,00
TUT	11.000,00
UT	11.000,00
SUT	5.500,00
ITESM	5.500,00
SFedU	5.500,00

Income in total

**137.500,00**

**Income**      **137.500,00**

**Expenses**     **117.500,00**

**Balance**       **20.000,00**

#### **Expected expenditure**

##### Fixed expenditure

ECIU management fee	<b>55.000,00</b>
EGS Graduate School Coordination	<b>26.500,00</b>

##### Envisaged expenditure

ECIU Leadership Development	<b>10.000,00</b>
Brussels representation	<b>15.000,00</b>
European Commission meetings	<b>2.000,00</b>
ECIU PR & Marketing	<b>2.000,00</b>
ECIU contingencies	<b>7.000,00</b>

Expenses in total

**117.500,00**